



FOOD SYSTEM - TRANSFORMATIVE INTEGRATED POLICY (FS-TIP)

Project Brief

APRIL 2021



Context

Project context

The imperative for food system transformation is now universally acknowledged by African governments, but several obstacles stand in the way of holistic food system change (e.g., competing priorities, fragmented governance, short-termism). To overcome these obstacles, a galvanizing vision, clear policy framework, and enabling conditions are required.

Therefore, Rockefeller Foundation and IDRC have funded a coalition of partner institutions, including Tony Blair Institute, APHRC, Akademiya2063, AGRA, BCG and IFPRI to support select national governments in Africa which demonstrate courageous and visionary political will to embark on a food system transformation journey.

This initiative and the associated coalition are named Food System Transformative Integrated Policy (FS-TIP). This work is done in concert with programs of in-country Food System Summit Dialogues.

Currently, three target countries - Rwanda, Ghana and Malawi - have been identified as the initial focus countries for our efforts

The main purpose of the project is to support select national governments in Africa in the development of an ambitious policy agenda that can be implemented to achieve sustainable, healthy diets for all their citizens

How FS-TIP can support countries on their journey of food systems transformation

Develop a **robust, comprehensive fact base** on the structure of food systems and the country's current performance, based on diverse data sources and thorough analytics

Inform with **comprehensive landscape** of public, private and social sector actors responsible for articulating, legislating and implementing food systems policy

Give long-term support to define **optimal policy agenda and operating model** for integrated policy (through inter-ministerial platform and cross-sectorial engagement); supporting innovation and investments in the country

Provide **insight on trade-offs and synergies** between policy interventions and feedback loops within food systems, working towards the long-term goal of sustainable healthy diets for all

FS-TIP: Food System - Transformative Integrated Policy

Goal: Sustainable healthy diets for all

A future state in which every human being has consistent access to a nutritious, high quality diet that promotes human and planetary health, supports child development, prevents disease, and conserves biosphere resources.

- FS-TIP supports governments in Africa that demonstrate robust integrative leadership and capacity, in the **development and implementation of an ambitious policy agenda** aimed at achieving sustainable, healthy diets for all their citizens.
- Support by FS-TIP includes **building a fact base foundation**, developing a tailored food system transformation strategy, and providing implementation support.
- FS-TIP has a **long-term perspective**, that builds upon the momentum of the Food Systems Summit 2021, but has its focus beyond, building a long-term platform for transformation, policy development, capacity building, innovation and investments, supporting SDGs and other long-term development objectives

FS-TIP is focused on an integrated and comprehensive approach to drive sustainable transformation



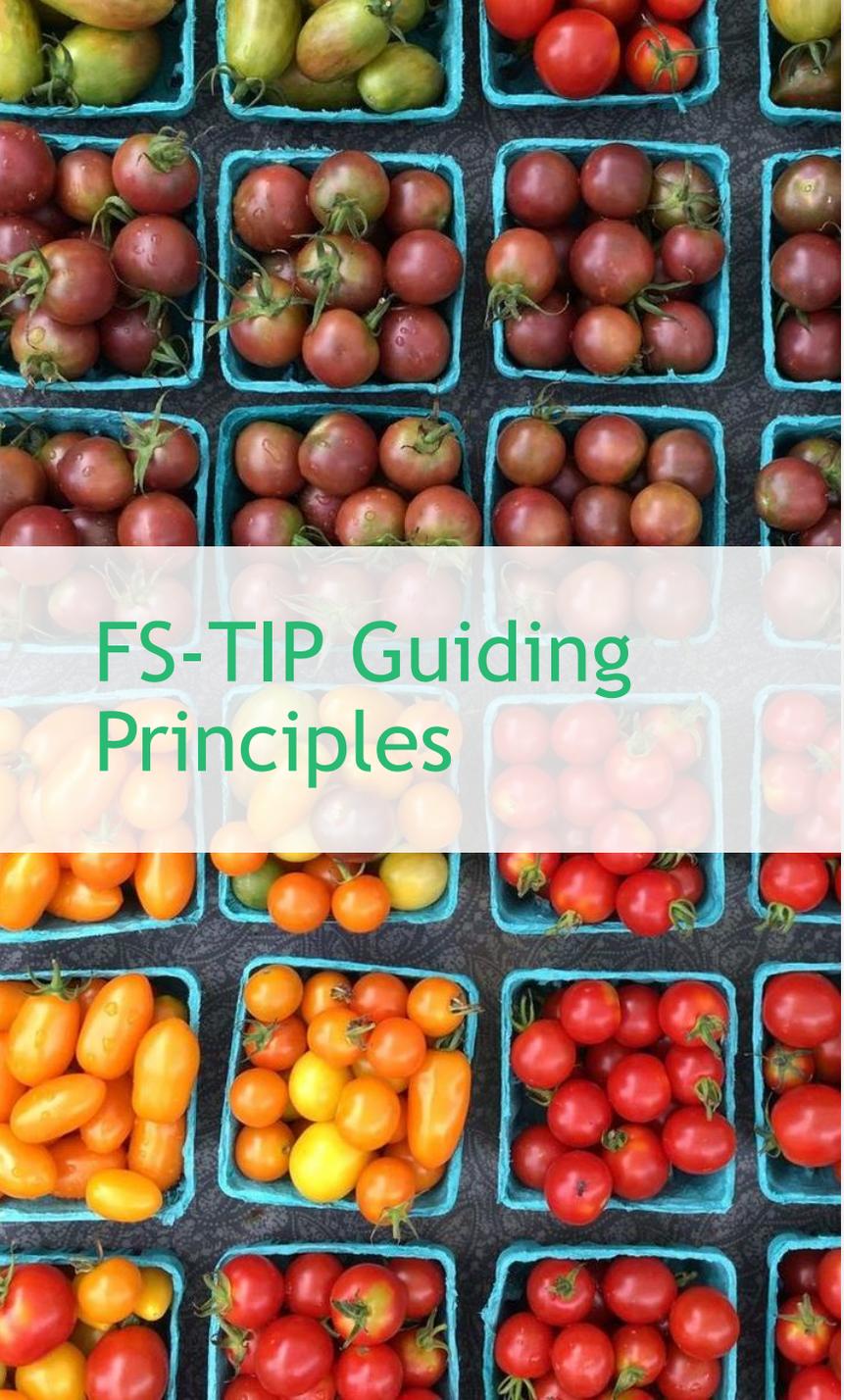
What FS-TIP is

- ✓ A **long-term, intergenerational effort**, supporting integrated transformative policy development and implementation on an ongoing basis
- ✓ **Complementary of and informative to** related Food Systems initiatives such as the Food Systems Summit Dialogues, SUN movement etc.
- ✓ **Building upon existing** review and monitoring frameworks such as the biennial review of the Implementation of the Malabo Declaration and the Food Systems Dashboard; while developing an interface that informs policy-making on an ongoing basis
- ✓ **Implementation and outcome focused**, while building upon a solid foundation of evidence-based research and data analytics



What FS-TIP is **not**

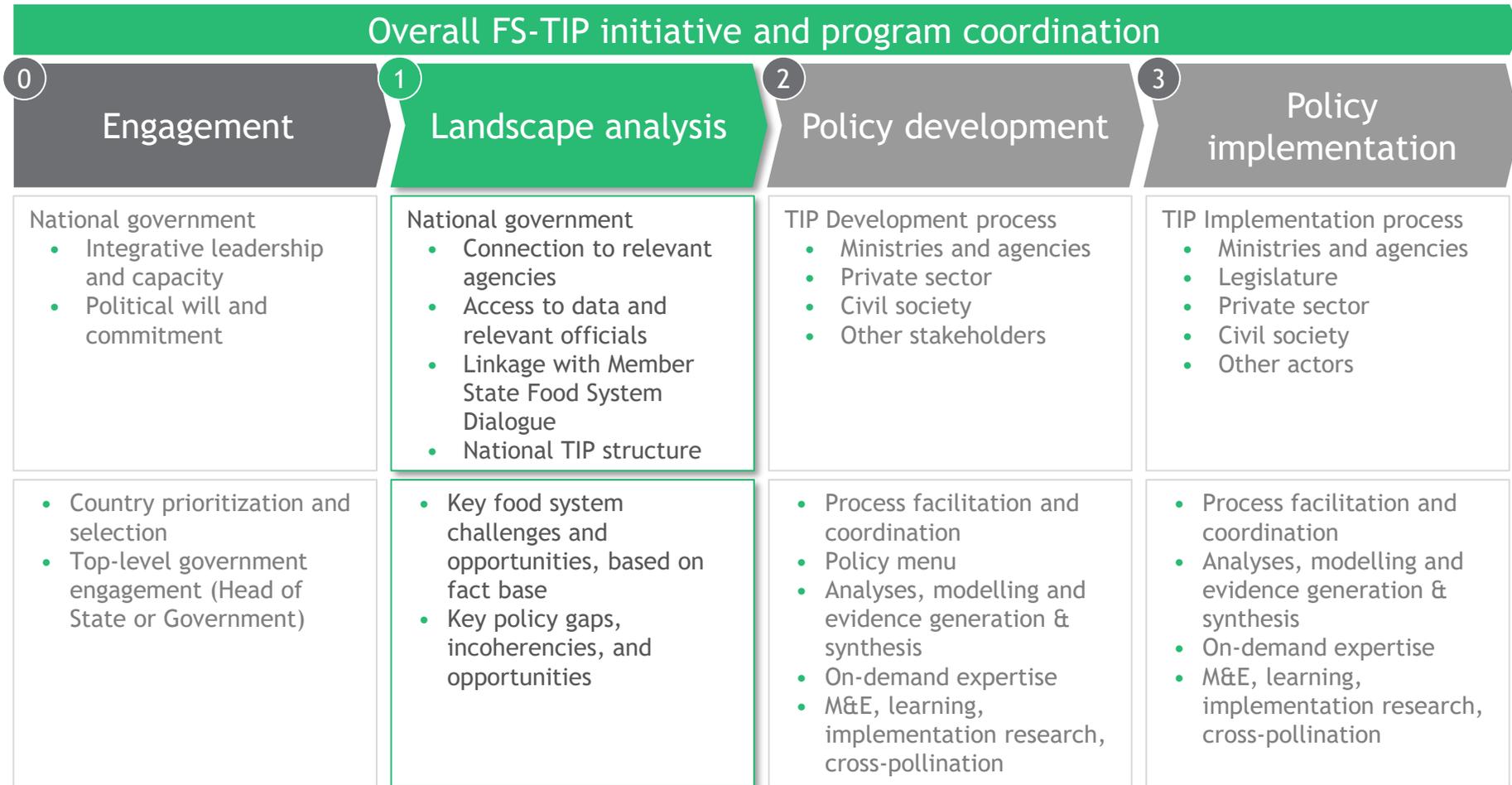
- ✗ A **one-off effort** in the run up to the Food Systems Summit in September 2021
- ✗ A **stand-alone initiative** that is dissociated from the Food Systems Summit Dialogues, SUN movement and other initiatives related to food systems
- ✗ Developing a **completely new framework** and monitoring mechanism of food systems, detached from existing frameworks; nor present findings in a stand-alone manner
- ✗ Focused solely on **academic research and insights generation** that is disconnected from policy-making and implementation



FS-TIP Guiding Principles

1. Sustainable healthy diets for all as the vision
2. Food system transformation as the journey
3. Systems approach to the challenge
4. Iterative approach to the journey
5. Be purpose-led and values-driven
6. National governments as the entry point of governance and agency
7. Be supportive and co-creative rather than prescriptive
8. Build on existing structures when feasible, create new ones only when necessary
9. Embrace both evidence and innovation
10. Proactively address frictions related to facts, interests, and values
11. Approach the challenge with an attitude of learning, humility, and optimism

Focus of Phase 1 is to conduct a landscape and diagnostic analysis



FS-TIP Coalition



To start for 3 target countries, lead by TBI

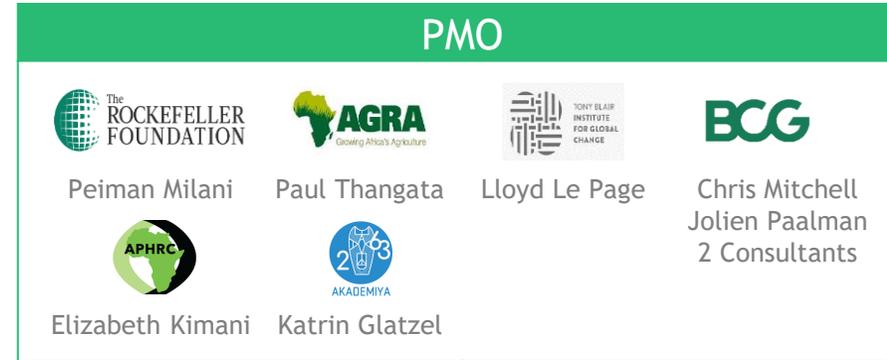
Proceed for target countries with top-level government engagement

◆ *UN Food Systems Summit*

Governance structure for FS-TIP Phase 1

PMO

- Set the content and drive the overall program process
- Ensure strategic alignment, coordination, consistency, communication, knowledge management and quality



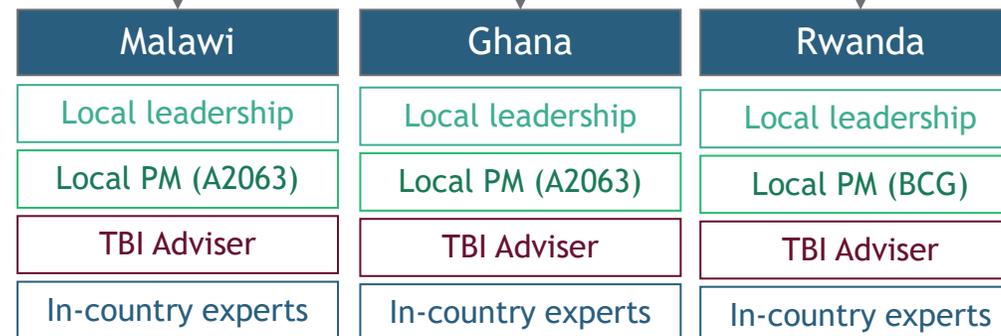
Advisory Committee

- Provide overall guidance for team
- Review/ approve recommendations



Country teams

- Generate hypotheses
- Perform fact gathering and analysis
- Draw out insights, synthesize and form recommendation
- Engage stakeholders
- General contractors to provide production and network introductions



Provide input if required

With distinct roles and responsibilities for the country team members

	Roles and Responsibilities	People		
		Rwanda	Ghana	Malawi
Local leadership	<ul style="list-style-type: none"> Act as focal point for key (government) stakeholders Help prepare meetings with key (government) stakeholders Provide insight into ongoing initiatives (including FSSD) ... 	TBC	Ms. Mary Mpereh Chief Analyst/SUN Technical Focal Point NDPC	TBC
Local PM	<ul style="list-style-type: none"> Coordinate and conduct landscape and diagnostic analysis Develop hypotheses and insights on key challenges and opportunities Drive overall process (meetings, actions) Ensure coordination in-country and align with other country PMs ... 	Peggy Mativo BCG	Getaw Tadesse Akademiya2063	John Ulimwengu Akademiya2063
TBI advisers / contractors	<ul style="list-style-type: none"> Lead the stakeholder and policy mapping Connect team with key stakeholders in Government ... 	James Munanura Hon. Stella Mugabo Country Head Rwanda <i>(occasional input)</i>	Charles Nornoo Samuel Mensah-Bah Country Head Ghana <i>(occasional input)</i>	Kennedy Bisani Lweya James Hughes Acting Country Head <i>(occasional input)</i>
In-country experts	<ul style="list-style-type: none"> Conduct selected parts of landscape and diagnostic analysis Help with development and challenge country hypotheses and insights on challenges and opportunities Connect team with key stakeholders in food system ecosystem ... 	<i>currently under discussion</i>	Amos Laar <i>others currently under discussion</i>	<i>currently under discussion</i>
AGRA	<ul style="list-style-type: none"> Ensure alignment with Food Systems Dialogues ... 	Jean Paul Ndagijimana	Dorothy Effa Dorcas Mwakoi	Sophie Chitedze Paul Jere

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